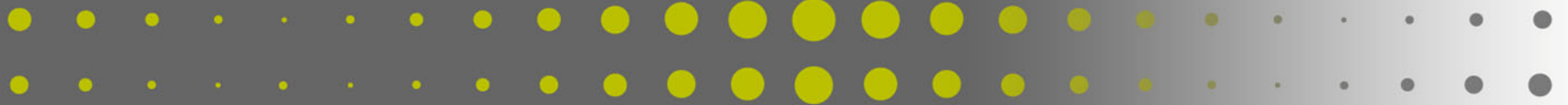




Investor Presentation



Urs Leinhäuser, Chief Financial Officer & Deputy CEO, November 2013



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Outlook FY 2013

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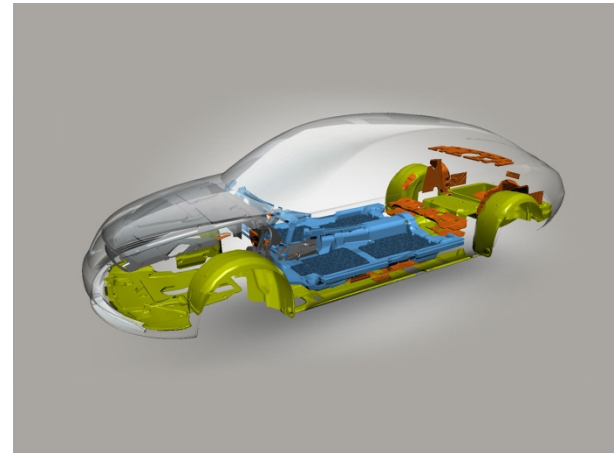
Who is Autoneum?

Meet the experts

Autoneum is the global technology leader in acoustic and thermal management solutions for motor vehicles.

Competitive strengths:

- Leading provider of integrated solutions for Acoustic and Thermal Management
- Product leadership through technology and innovation
- Long-standing relationships with diversified, broad and balanced customer base
- Global footprint
- Operational excellence to maintain efficient cost structure



Autoneum at a glance

Key figures

| Autoneum Group | |
|----------------|---|
| in over 20 | Countries across the globe (incl. Joint Ventures and Licencees) |
| about 45 | Locations |
| 6 | Development Centers |
| 1 | Central Research & Technology Center (at headquarters) |
| over 9'500 | Employees |
| 1'908 | million CHF net sales in 2012 |

Global footprint

Close to our customers

Autoneum

Locations with minority shareholders

Investments in associates

Licenses

Canada

London, Ontario
Tillsonburg, Ontario

USA

Aiken, South Carolina
Bloomsburg, Pennsylvania
Farmington Hills, Michigan
Oregon, Ohio
Chicago Heights, Illinois
Jackson, Tennessee
Somerset, Kentucky
Tinley Park, Illinois
Valparaiso, Indiana

Mexico

Hermosillo
Silao

Brazil

Betim
Gravataí
São Bernardo do Campo
Taubaté

Argentina

Córdoba

Great Britain

Halesowen
Heckmondwike
Stoke-on-Trent

Belgium

Genk

France

Aubergenville
Blainville
Dieppe
Lachapelle-aux-Pots
Moissac
Ons-en-Bray

Switzerland

Winterthur (HQ)
Sevelen

Portugal

Setúbal

Spain

A Rúa
Valldoreix

Sweden

Göteborg

Russia

Ryazan

Germany

Böblingen
Großostheim
Munich
Roßdorf-Gundernhausen

Poland

Katowice
Nowogard

Czech Republic

Bor
Choceň
Hnátnice

Italy

Desio
Leini
Pignataro
Santhià
Vicolungo

Turkey

Bursa
Bursa

South Africa

Rossllyn
Durban

China

Chongqing
Shanghai
Shenyang
Taicang
Guangzhou
Tianjin
Fuzhou

Korea

Daegu

Japan

Aichi
Higashi Kyushu
Hiratsuka
Hiroshima
Ibaraki
Tokyo
Shizuoka

Taiwan

Tao Yuan Hsien

Thailand

Rayong
Chonburi
Samutprakarn

Malaysia

Shah Alam

India

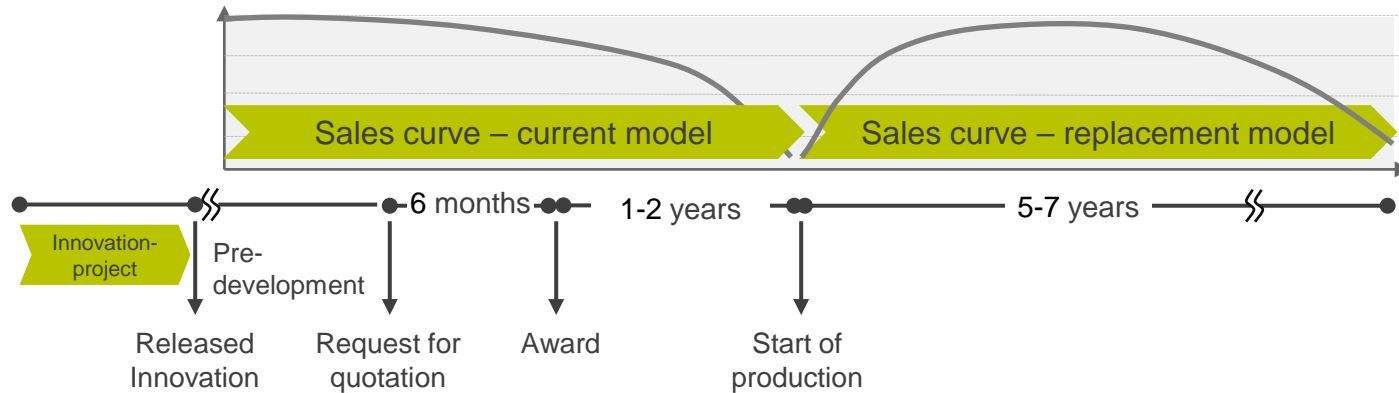
Behror
New Delhi
Chennai

Indonesia

Jakarta

Automotive Tier 1 supplier business model

«Rules of the game»



- Good visibility of mid-term sales development thanks to transparency on life-cycle volumes
- Yearly negotiations with the customers to balance their price giveback requests against inflation compensation and value-engineering gains
- Tooling owned by customer – pre-financing by supplier until start of production
- Upfront investment in equipment amortized by piece price
- Global platform business entrance barrier for local players
- OEM model policy determines success or failure of resp. supply business

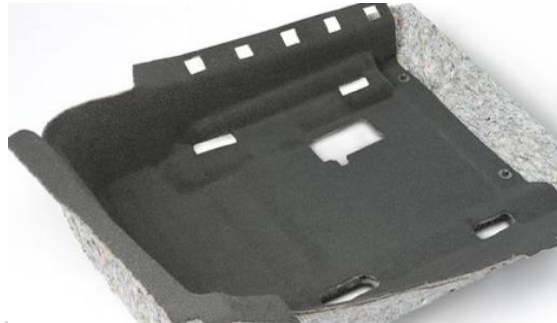
What distinguishes Autoneum?

High-performing acoustic and thermal solutions on a global scale



Leading acoustics and thermal Management

- Development, design and testing
- Total vehicle optimization
- Value analysis
- Simulation tools and measurement systems (setting industry standards)
- Global network of acoustics centers close to customers



Product Excellence

- Customized systems and components
- Best-in-class acoustics and thermal properties
- Cost effective and lightweight
- Broad range of technologies
- Innovative materials and processes



Global presence with a broad customer portfolio

- Broad and balanced customer portfolio
- Close to customers worldwide
- Global Program Management
- Global network of Development Centers

Autoneum at a glance

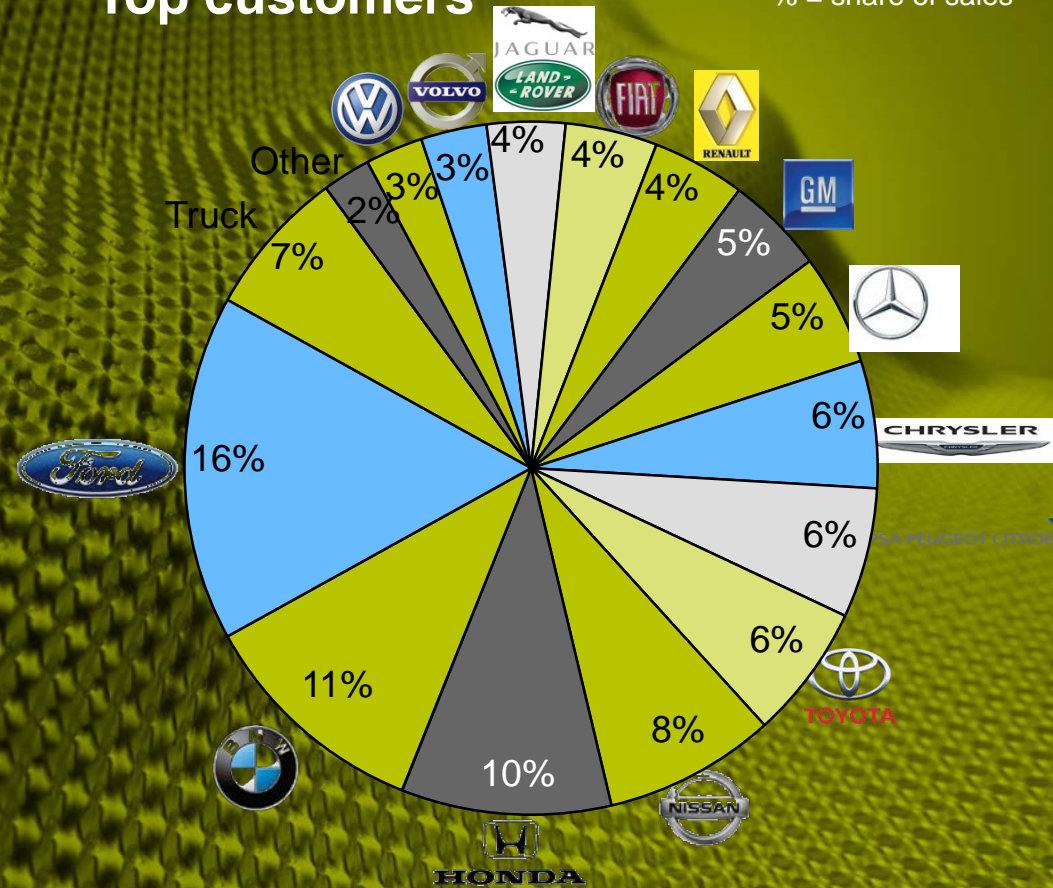
Positioning

Key figures HY 1 2013 ¹ = in Mio CHF

- Net sales 1'078¹
- EBIT 56¹
- - Margin 5.2%
- Net Profit 31¹
- Free Cash flow 20¹
- Capex 31¹
- Employees 10'208

Top customers

% = share of sales



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HY1: Highlights

Strategy

- Besides capacity adjustments in Europe, the expansion of the global footprint in growth markets has been fostered:
 - Set up of JV with Japanese supplier Nittoku in Silao, Mexico
 - Production in Ryazan plant in Russia scheduled to begin in fall 2013
- Continuous launch of products featuring high potential for CO₂ reduction:
 - Pure-Tuft, an innovation for carpet systems, brought to serial production at UK plant in Heckmondwike
 - Theta-FiberCell: first series application of key technology for engine encapsulation



HY1: Highlights

Financials

Organic growth in all regions

- Autoneum's growth in net sales in local currencies (10.8%) clearly exceeded growth global light vehicle production (1.4%)
- Net Sales in Swiss francs rose by 11.5% to 1'078 million CHF

Operating result and earnings rose significantly

- EBIT: 55.9 million CHF (HY1 2012: 36.1)
- EBIT margin: 5.2% (HY1 2012: 3.7%)
- Net profit: 31.3 million CHF (HY1 2012: 12.2)
- EPS: 4.27 CHF (HY1 2012: 0.54)
- RONA: 16.6% (HY1 2012: 9.1%)



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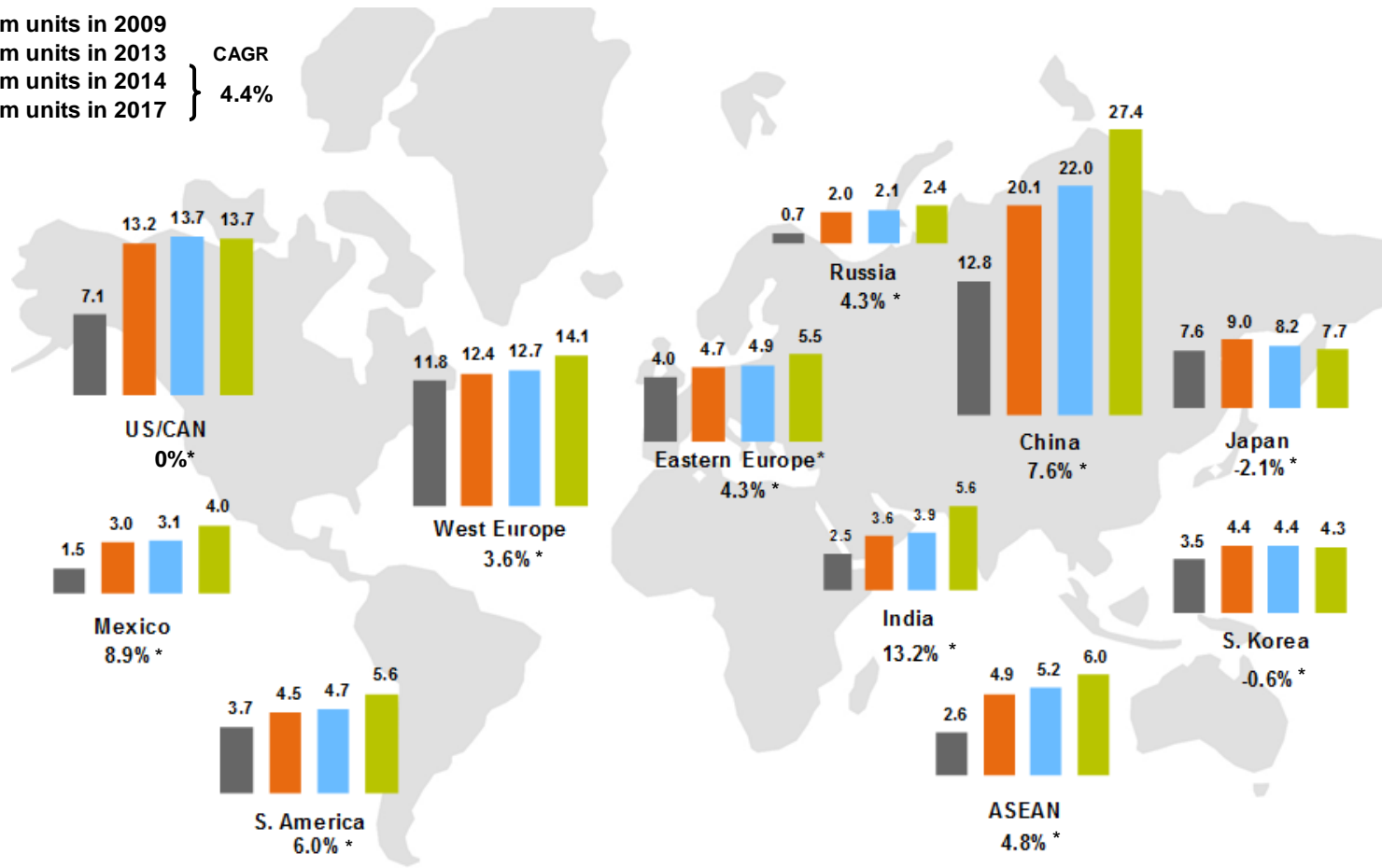
Contacts and event calendar

Growing industry

Market development light vehicle production

59.5 m units in 2009
 83.4 m units in 2013
 86.7 m units in 2014
 98.6 m units in 2017

} CAGR
 } 4.4%

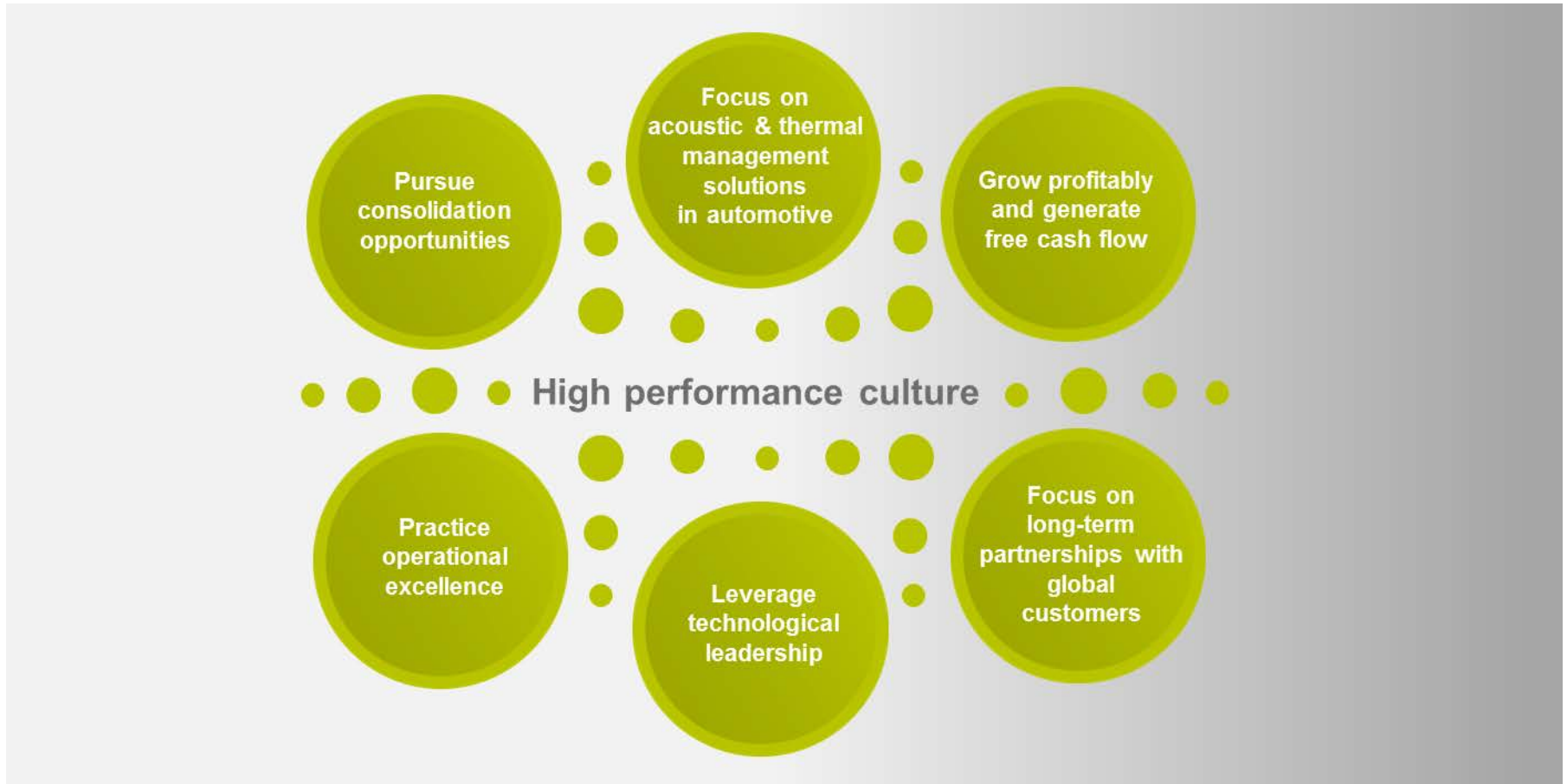


* Compound annual growth rate (CAGR) 2014 - 2017

Source: IHS October 2013 (excl. truck)

Strategy

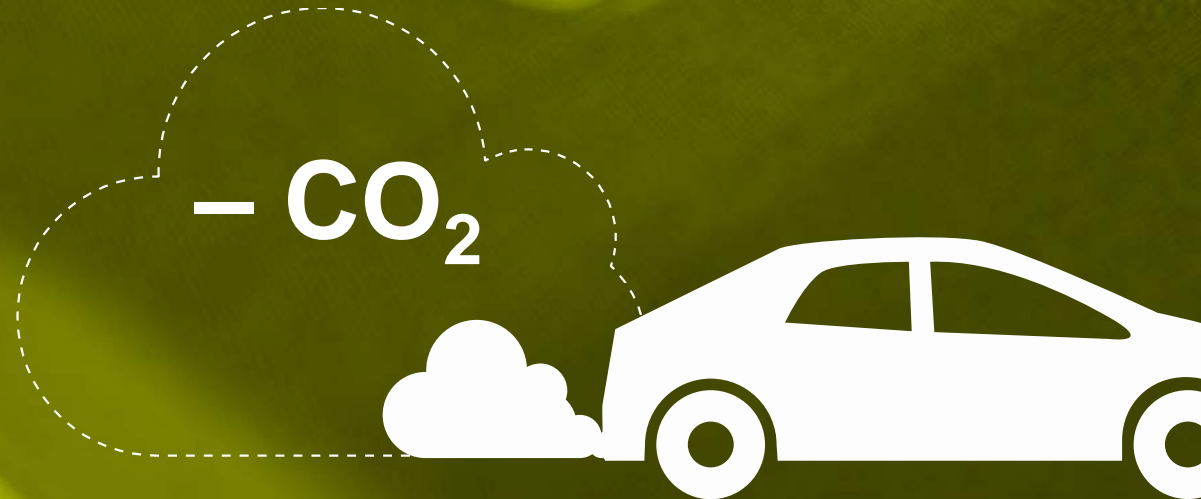
Strategic priorities



Strategy

Focus on acoustics and thermal management

- Leverage on core competencies while phasing out trunk and trim business
- Develop more innovations for light-weight solutions
- Execute additional pre-development studies to optimize full-vehicle acoustic and thermal management performance
- Foster deployment of own simulation software and measurement tools



Strategy

Grow profitably

- Continue strong focus on performance improvement programs
 - Execute capacities adaptation in Europe
 - Streamline overhead structures
 - Focus on continuous improvement and cost savings as key success factor in automotive industry
- Grow in emerging markets
 - Expand Shenyang (China) plant
 - Start-up new plants Russia and Mexico
 - Setup JVs in Thailand and Indonesia



Strategy

Focus on long-term partnerships with global customers

Autoneum parts in global platforms:



Ford Kuga / Escape

- Europe
- Asia
- North America
- Russia



Honda Civic

- Europe
- Turkey
- Asia
- North America
- South America



BMW 3-series

- Europe
- South Africa
- Asia



Strategy

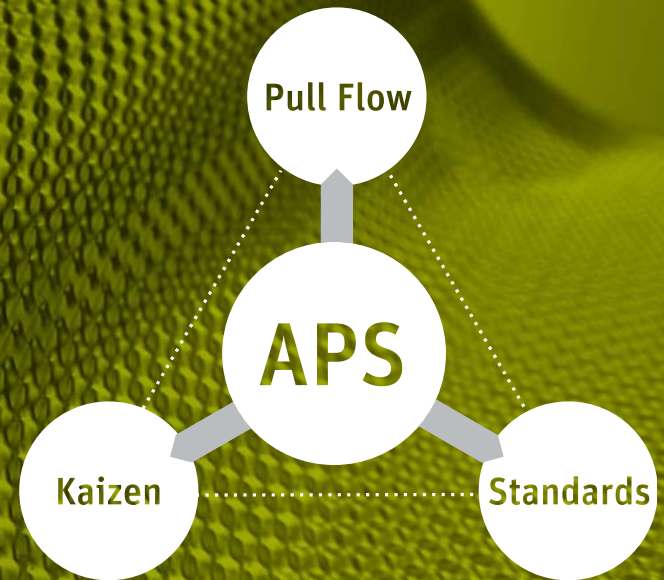
Leverage technological leadership



Strategy

Practice Operational Excellence

- Leverage on group-wide best practice sharing
- Roll-out standardized and efficient business processes
- Start implementation of new, state-of-the-art ERP system
- Further harmonize manufacturing processes through Autoneum Production System (APS)



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Mid-term financial targets*

* (communicated before SIX listing)

| | |
|---|---|
| Net sales | <ul style="list-style-type: none"> • Annual growth of 4-5% (excluding currency effects) <ul style="list-style-type: none"> - Flat to moderate growth in Western Europe - Moderate growth in North America - Strong growth in BRICS countries |
| Profitability / Return on net assets | <ul style="list-style-type: none"> • Return on net assets > Cost of Capital • EBITDA margin >9% <ul style="list-style-type: none"> - Mid-term EBITDA margin of 7-8% in Europe - Double digit EBITDA margin in North America and Asia |
| Capital expenditure | <ul style="list-style-type: none"> • Average long term CAPEX of 4-4.5% of net sales |
| Indebtedness | <ul style="list-style-type: none"> • Continue to maintain <ul style="list-style-type: none"> - Long-term conservative leverage below 1.5x net debt / EBITDA - 30% equity ratio (i.e. total equity divided by total assets) |
| Dividend payout | <ul style="list-style-type: none"> • Target payout ratio of up to 30% of net result attributable to Autoneum shareholders |

Mid-term financial targets

Net sales

- Annual growth of 4-5% (excluding currency effects)
 - Flat to moderate growth in Western Europe
 - Moderate growth in North America
 - Strong growth in BRICS countries

Growth Rate (in LC)

| | 2011 | 2012 | HY1 2013 | Achievement |
|------------------|-------------|-------------|-------------|---|
| Group | +15% | +13% | +11% |  |
| BG Europe | +10% | +1% | +2% |  |
| BG North America | +24% | +33% | +19% |  |
| BG Asia | +36% | +3% | +17% |  |
| BG SAMEA | +10% | +8% | +21% |  |

Mid-term financial targets

**Profitability /
Return on net
assets**

- Return on net assets > Cost of Capital

Return on net assets

| | 2011 | 2012 | HY1 2013 | Achievement |
|-----------------------------|--------------|-------------|-------------|---|
| Return on net assets | 4% | 10% | 17% |  |
| Cost of Capital | ~ 9% | ~ 9% | ~ 9% | |
| Value creation | ~ -5% | ~ 1% | ~ 8% | |
| | | | | |
| Return | 22 | 49 | 40 | + |
| Ø net assets | 534 | 509 | 481 | + |

Mid-term financial targets

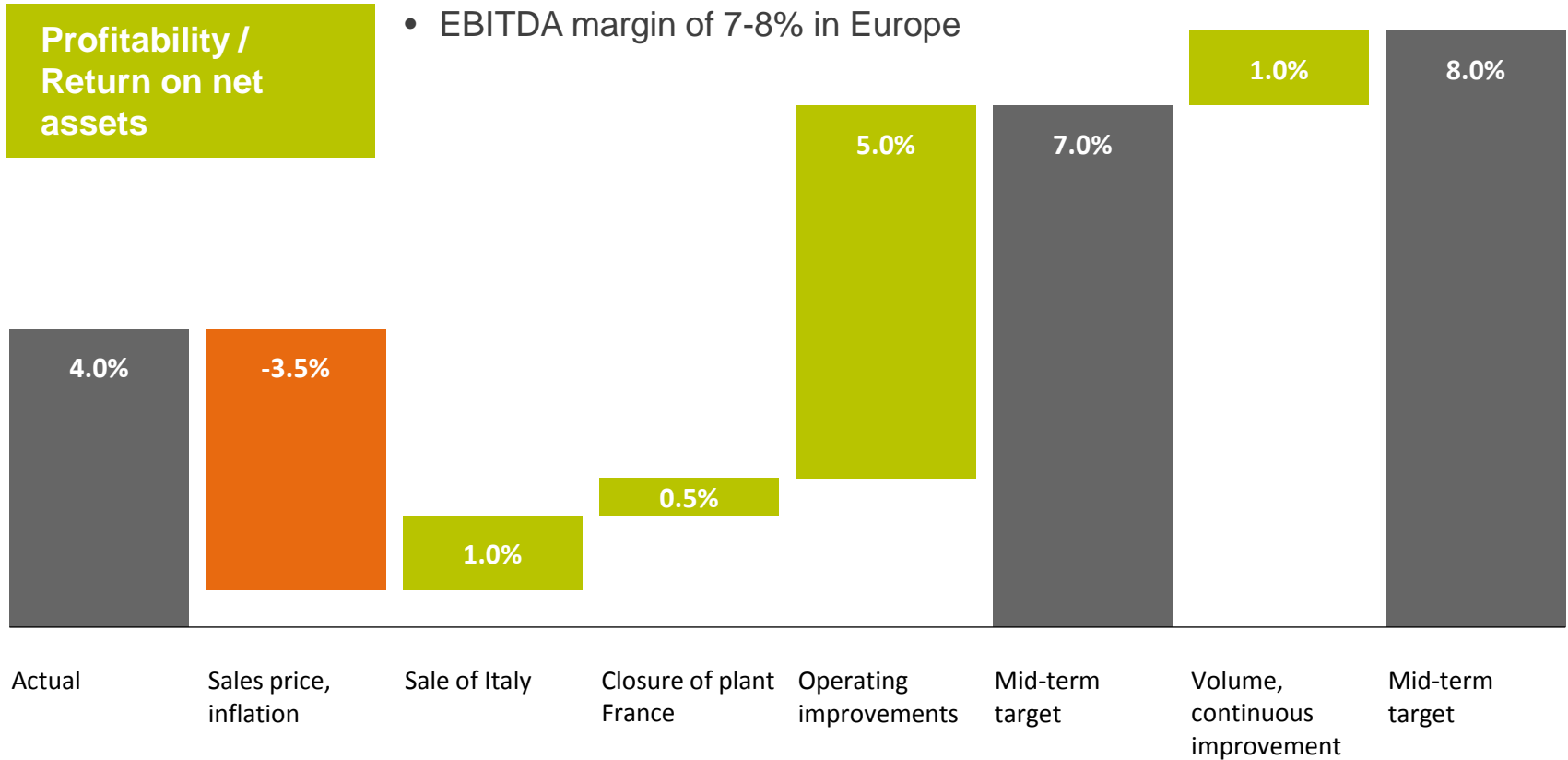
Profitability / Return on net assets

- EBITDA margin >9%
 - Mid-term EBITDA margin of 7-8% in Europe
 - Double digit EBITDA margin in North America and Asia

EBITDA margin

| | 2011 | 2012 | HY1 2013 | Achievement |
|------------------|-------------|-------------|-------------|-------------|
| Group | 6.2% | 7.6% | 8.4% | ☹️ |
| BG Europe | 2.8% | 4.1% | 4.1% | ☹️ |
| BG North America | 9.2% | 10.6% | 12.1% | 😊 |
| BG Asia | 12.2% | 15.5% | 15.8% | 😊 |

Mid-term financial targets



Mid-term financial targets

Capital expenditure

- Average long-term CAPEX of 4-4.5% of net sales

| Capital Expenditure | | | | |
|-----------------------------|-------------|-------------|-------------|-------------|
| | 2011 | 2012 | HY1 2013 | Achievement |
| CAPEX in % net sales | 4.5% | 3.9% | 2.8% | |
| in CHF | 75 | 75 | 31 | |
| Share in % by BG | | | | |
| BG Europe | 44% | 37% | 25% | + |
| BG North America | 36% | 38% | 45% | + |
| BG Asia | 14% | 10% | 12% | |
| BG SAMEA | 5% | 11% | 9% | |

Mid-term financial targets

Indebtedness

- Continue to maintain
 - Long-term conservative leverage below 1.5x net debt / EBITDA

Net Debt / EBITDA


| | 2011 | 2012 | HY1 2013 | Achievement |
|--------------------------------|------------|------------|------------|---|
| Net Debt / EBITDA Ratio | 1.5 | 0.9 | 0.7 |  |
| Net Debt | 155 | 123 | 118 | + |
| EBITDA | 104 | 145 | 91 | + |

Mid-term financial targets

Indebtedness

- Continue to maintain
 - 30% equity ratio (i.e. total equity divided by total assets)

Equity Ratio

| | 2011 | 2012 | HY1 2013 ²⁾ | Achievement |
|-----------------------------------|------------|------------|------------------------|---|
| Equity Ratio ¹⁾ | 29% | 32% | 28% |  |
| Total Assets | 996 | 960 | 1042 | |
| Equity ¹⁾ | 287 | 303 | 292 | |

¹⁾ without subordinated shareholders loan

²⁾ incl. 27 million CHF impact of IAS 19 rev.

Mid-term financial targets

Dividend payout

- Target payout ratio of up to 30% of net result attributable to Autoneum shareholders (EPS)

Payout Ratio

| | 2011 | 2012 | HY1 2013 | Achievement |
|---------------------|-------|------------|------------|---|
| Payout Ratio | | 27% | n/a |  |
| EPS (CHF) | -2.13 | 2.41 | 4.27 | + |

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Outlook FY 2013 (1)

- Heterogeneous and low overall growth in global light vehicle production is likely to continue in HY2
- Market research institutes expect the low point in European demand was reached in HY1
- Autoneum sees good opportunities for exceeding the growth in light vehicle production again in the seasonally weaker HY2 and for achieving higher sales in 2013 than in 2012 even after deconsolidation effect
- Focus on the consistent implementation of strategy and the vigorous pursuit of further operational improvement measures and the related lowering of costs in HY2



Outlook FY 2013 (2)

- EBIT margin of 5.2% in HY1 should thus be confirmed in HY2 (before one-time expenses) ✓
- One-time expenses due to the sale of Autoneum Italy and the closure of Dieppe plant in France will impact consolidated results in HY2 by approx. 40 million CHF ✓
- Investments in 2013 will amount to a good 4.5% of sales as planned and are aimed at the further expansion of business in growth markets and ongoing operational improvement measures ✓

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Important dates 2014

| | |
|---|------------------|
| Sales figures for the 2013 financial year | January 16, 2014 |
| 2013 Results press conference | March 19, 2014 |
| Annual General Meeting | April 16, 2014 |

Autoneum listed on SIX Swiss Exchange

| | |
|--------------|--------------|
| Valor symbol | AUTN |
| Valor Number | 12'748'036 |
| ISIN | CH0127480363 |

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Autoneum is the global technology leader in acoustic and thermal management solutions for motor vehicles. Autoneum is a partner for the major automobile manufacturers around the world. Autoneum provides innovative and cost effective solutions for noise reduction and thermal management to increase vehicle comfort and value.